



North East Windsport Club Inc Strategic Plan 2023-2026



North East Windsport Club Inc

Club Contacts (as at March 2023):

Commodore:	Andrew Davidson, 0429 139 474, andrew.davidson1949@gmail.com
Secretary:	Michael Reid, 0406269729 mikereid3677@gmail.com
Club Postal Address:	PO Box 496 Wangaratta Vic 3676
Club Address:	13 Anzac Road, Springhurst, Victoria 3682
Club Phone:	NA (no land line connected)
Club Email:	newindsport@gmail.com
Club Website:	www.newc.com.au
Club Facebook page	https://www.facebook.com/newindsportclub/
Club WhatsApp	NEWC Members

Vision & Mission Statement

“To be a strong, inclusive and respected community focused club that promotes land and water sailing”.

Club Objectives

1. To increase participation and membership through a targeted activities and sailing program.
2. To ensure effective governance and representation.
3. To build the club's profile and capacity and develop member skills to ensure long term club viability.

Introduction

The **North East Windsport Strategic Plan 2023-2026** (NEWC Strategic Plan) is the fourth iteration since 2014. The aim of the NEWC Strategic Plan is to look ahead and define a vision that will support the long-term viability and development of the Club for all members. As the Club has evolved, so too has the format of the strategic plan document. The plan communicates the Club's three key strategic objectives linking these to time lined prioritised actions, budget requirements and other stated considerations

Development of the **NEWC Strategic Plan 2023-2026** has been undertaken by the committee reflecting on achievement of stated objective targets in the 2020-2023 NEWC Strategic Plan. The draft Strategic Plan was emailed to all members seeking suggestions and input.

In formulation of the **NEWC 2023-2026 Strategic Plan**, the committee has acknowledged first and foremost the critical need to reflect the needs and interests of members. This has involved consideration of member social needs and expectations, age/gender profiles, time availability constraints as well as flexible approaches to sailing and development pathways. Effective governance principles and practice, financial planning, communication, amenity improvement and maintenance have been determined as fundamental to maintain and build membership ensuring club viability into the future.

Recognition of the importance in maintaining key partnerships has continued to be a feature of the 2023-2026 NEWC Strategic Plan. These partnerships give strength to the Club through building community relationships and support, credentialing and accreditation, access to resources, benefits accrued through sharing ideas and maintaining awareness of the Club's position in a dynamic and changing world. Partnerships are fostered with the local Springhurst community, schools, local and state governments, other sailing and karting clubs, peak bodies, such as Australian Sailing and the Australian Blokart Association, and other health promoting partners like Good Sports Victoria and the Department of Health.

Club Background

The North East Windsport Club is the new name of the previous Mokoan Yacht Club.

Mokoan Yacht Club was founded in the 1975 after the creation of Lake Mokoan. The clubhouse was opened on 8th March 1981. The club sailed regularly on the lake up until 2009 conducting annual regattas and introducing many local residents to the sport of sailing.

Due to the impending decommissioning of Lake Mokoan in 2009, the Club agreed to re-invent itself, using Blokarts (pronounced *blow-karts*) for sailing.

In November 2010, NEWC leased a 2-hectare location within the Rural City of Wangaratta, adjacent to the Wangaratta Airport in Brian Higgins Drive.

At the end of 2017, due to planning restrictions at Wangaratta and the need for more sailing room, the club moved its activities to a five-hectare site on the Springhurst Recreation Reserve, where with the help of the Springhurst community, a new sailing area was established. In February 2018, the club's containers were moved to the new location and the new site was officially opened by the mayor of Wangaratta, Cr. Ken Clarke OEM on 3 March 2018.

The calendar of events and club updates are located on the NEWC Facebook page and NEWC website.

(For a detailed history refer to NEWC website.)

Executive Committee

At the time of developing the plan, the volunteer 2022/2023 executive committee consisted of the following:

Commodore	Andrew Davison	0429 139 474	andrew.davison1949@gmail.com
Vice Commodore	Ken Horne	0438 810 863	hornekr@bigpond.com
Secretary	Michael Reid	0406 269 729	mikereid3677@gmail.com
Treasurer/Web master	Mike Hillenaar	0466 723 293	mike.hillenaar@gmail.com
Race Officer	Michael Reid	0406 269 729	mikereid3677@gmail.com
Committee Member	Liz Hillenaar	0490 414 175	liz.hillenaar@gmail.com
Committee Member	David Salau	0408 387 582	dsal37@gmail.com
Committee Member	Ngarie Grenda	0400 158 925	ngarieb@gmail.com
Committee Member	Jason Brooker	0418 764 123	Go4realhealth@gmail.com



In subsequent years, this committee structure will remain, but the incumbents are likely to change over the period of the plan. The committee also reserves the right to co-opt members as needed and will work with other volunteer members who will fulfill newly-established roles that result from the implementation of the strategic plan.

Club Membership

Paying Membership

As at January 2020, the distribution of NEWC's paying membership was described according to the Club's membership categories. The updated figures as at March 2023, are included below.

Year	Senior members (not part of a family membership)	Family members (including adults and children)	Remote members (living more than 80 Km from the club)	Social members	Total
2020	3	30	15	6	54
2023	4	26	9	3	42

(refer Appendix 3)

In the 2019/2020 season, the most popular form of membership was family membership and this was maintained into 2022/2023. Remote membership remained stable since the club's inception in 2010. However, the 2023 figure represents a drop in remote membership that was due to these members not renewing their membership during the COVID-19 pandemic. This figure has also impacted the total membership figure.

The participation of members across all age groups has remained fairly stable, Participation of young people has built, however, with the regular sailing days that have been held for Rutherglen Secondary College students. Member participation in all aspects of the club's operations continues to be a priority for NEWC, as well as developing and providing more flexible membership options into the future. The active participation of young people, women and inactive sailors will continue to be encouraged.

Increased participation of people with disabilities will be promoted and supported by targeted purchasing of resources.

Visitors

Visitors to the Club are recognised as an important aspect promoting the Club to the wider community. The club has promoted "Try Sailing Days" in support of Yachting Victoria's state-wide program and has welcomed unplanned visitors "off the street" and friends and associates of members. A "day membership" option is now available to visitors which allows for the use of Club karts and insurance coverage. Social events have also been open to persons interested in joining the club and through hosting major events, such as the Victorian Blokart Championships, and has attracted new visitors from across Victoria and interstate. A visitor's book is now maintained to enable the committee to contact visitors for the purposes of possible membership and to meet risk management requirements. These efforts will continue to be developed into the future, some of which are identified in the Strategic Plan.

Sustainability

Financial Sustainability

The club's financial position is relatively stable and strong (Appendices 4 and 5) and will continue to be supported by persistent fund-raising and vigilant financial management. Interest, membership fees and grants have been the dominant sources of the club's revenue. It is intended to continue to grow the club's asset base through a collection of strategies that includes the purchase of additional Blokarts and development of the club facilities. However, as insurance and maintenance costs have been significant sources of the club's expenses, asset purchasing will continue to be balanced with consideration of these longer-term overheads. The club's fundraising will also continue to promote social and competitive events and members will continue to be called upon to assist with community fundraising activities.

Membership Sustainability

"Membership and participation" has been identified as one of the club's three objectives and is considered a critical aspect of maintaining and enhancing the club's viability. A focus on attracting new, young members and families, and increasing the participation of women in all sailing events, and general membership, are priorities. Retention of current members is a further priority and includes promoting the increased participation of inactive members.

Taking a proactive approach, the club recognizes that there may be other alternatives to traditional annual memberships and has initiated a day membership (Sail Pass) category to encourage participation on an ad hoc basis in conjunction with Discover Sailing Days and to satisfy insurance requirements. This is proving most successful and resulted in greater numbers participating in club activities.

The club's partnerships with sponsors, other sporting clubs, community groups, schools, levels of government and peak bodies, are understood to be critical to the club's prosperity and sustainability. The opportunity to engage expanded youth membership through the school sailing program remains a critical pathway to extending membership. The support, interest and participation of the club's partners help to educate the broader community about the existence of NEWC and to promote the value of land and water sailing in North-East Victoria.

Environmental Sustainability

The Club is committed to environmental sustainability over the lifetime of the *NEWC 2023-2026 Strategic Plan*. A Sustainability Policy and implementation guidelines, including the principles of using recycled or recyclable products and materials, buying local where price competitive, avoiding use of unnecessary plastics, chemicals or other products that may harm the environment, waste minimisation, adopting water and power saving practices and preferencing ethically sourced products, and is one of a suite of NEWC policies.

Environmentally considerate alternatives for water usage and power generation will continue to be pursued, in addition to landscaping projects that are compatible with local ecosystems and climatic conditions.

Achievements from 2020-2023 Strategic Plan

The 2020-2023 Strategic Plan has provided a structured framework upon which the NEWC has embarked on a process of continuous improvement. Key achievements include the following:

Club Objective 1: Participation and membership

- Completion of works on the premises that allow access for all, including completion of the access ramp, installation of the disabled toilet, completion of the decking and solid roofing.
- The shadow kart has been frequently used by a range of people with varying ability and confidence to the sailing experience.
- A comprehensive calendar of events has been developed at the commencement of each season and has been maintained. The program has been displayed on the NEWC website and amended when needed.
- Requests from community groups, including Rutherglen High School, for Try sailing days, have been held.
- Membership numbers remained relatively constant during the first half of the plan. Once COVID-19 restrictions eased, active membership has increased.
- Volunteer support has enabled the club to successfully undertake fundraising activities, such as Bunnings sausage sizzles and the Springhurst community dinners. It has also enabled the club to hold some social functions, including Christmas events.

Club Objective 2: Governance and Representation

- The Strategic Plan has been maintained as a standing agenda item at each committee meeting.
- A COVID-19 management Plan was developed and implemented to meet legislative requirements.
- Policy reviews have been completed.
- An Environmental Sustainability policy was developed.
- Established partnerships with key stakeholders have been maintained, including the Springhurst Hall Committee, the Springhurst Community, Australian Sailing, Australian Blokart association, Albury-Wodonga Yacht Club, Yarrawonga Yacht Club, the Rural City of Wangaratta and local government authorities.
- The club's financial strategy, was redefined as a policy and was reviewed.
- Across the term of the 2020-2023 Strategic Plan, a total of \$10,268 has been accessed through a range of grants.
- Across the term of the 2020-2023 strategic Plan, a total of \$4,324 has been raised from fundraising activities (catering, sausages sizzles and donations).
- The assets register has been maintained.
- Audit reports have been accessed when required for annual general meetings.
- NEWC has welcomed some new members onto the Committee, including one remote member.

- Amendments to the constitution have been considered and /or made as required for presentation to the annual general meeting.

Club Objective 3: Club Viability

- All identified capital works have been completed, including completion of the deck ramp, toilet upgrade.
- All compliance and acquittal requirements have been completed for the capital works.
- Upgrade of the club's sailing surface completed, including dust suppression works.
- Maintenance of the buildings, grounds and equipment is constantly examined by the committee and matters are addressed promptly, particularly through working bees.
- The club's website and Facebook page have been monitored and updated as required. Members have also been reminded of upcoming events via Facebook, emails and phone calls.

Risk Management

While the North East Windsport Club has a Risk Management policy, the *NEWC Strategic Plan 2023-2026* places added emphasis on the practical application of the policy. Risk management is regarded as a constant process and will hold agenda placement at all management committee meetings. Refinement and application of a risk identification matrix and management processes will continue to be actively pursued over the life of this Strategic Plan.

Risk Management has to do with:

- physical, social and emotional welfare of members
- the financial well-being of the club and associated accountabilities and liabilities
- compliance with mandated and applicable statutes, regulations and laws
- the physical amenities of the club
- membership now and into the future
- management and succession planning
- community and political aspirations and perceptions

STRATEGIC ACTION PLAN 2023-2026

1 = high priority
2 = medium priority
3 = low priority

The NEWC Strategic Action Plan 2023-2026 identifies three objectives and identifies key actions to be led by the Committee across this timeframe. Members will also be sought and co-opted as needed onto the committee of its working groups. In addition to the resources identified to undertake the strategies and actions, in-kind donations of human effort and time are critical to their achievement and are not costed in monetary terms.

North East Wind Sport Club- Strategic Action Plan 2023-2026

Club Objective 1 Participation and Membership

Aim: To increase participation and membership through a targeted activities and sailing program.

No.	Description	Strategy / Action	Who Leads	Priority	When*	3 Year Budget Estimate (\$)	Annual Budget (\$)	Source of funds	Comments/ Considerations
1	Accessibility	Ensure that the club premises provide access to people of all abilities.	Designated Committee member	1	2023		\$2,000	Grant and club funds	Installation of a step to the verandah has been identified as an immediate priority.
2	Racing	Deliver a series of competitive events whereby participants improve their sailing skills, both on land and on water, and accrue points towards championship trophies at the end of the season.	Designated Committee member	1	2023 2024 2025 2026		To be determined according to annual sailing program.	Operational budget	
3	Calendar of Events	Develop a calendar of events to keep members interested and engaged in club activities.	Designated committee member	1	2023 2024 2025 2026	NA	NA	N/A	This is an established process to be maintained and developed further, as needed.
4	Social Events	Establish a social committee to develop and implement a series of social events	Committee	2	2023 2024	N/A	N/A	N/A	

		that encourages participation, team building and bonding within the club.			2025 2026				
5	Introduction to Blokorting for new sailors.	Develop a strategy and program (Participation Plan) to promote Blokart sailing, targeting younger people. Develop and implement a process to ensure that participants from all training programs are effectively followed up to encourage their ongoing participation in the club.	Designated committee member	1 1	2025	\$3,000	\$1,000	Fund raising or grants	Continue to include targeted "Try Sailing" days.
6	Training	Develop a training program for new and existing members and friends, according to capabilities and sailing goals.	Designated committee member	2	2024		Assistant Instructor Course: \$250	Grants	Work with Australian Sailing training program and train the trainer programs eg pathways to: • Fun sailing • Sailing skills • Club Racing • State and national racing • Water sailing and racing
7	Volunteers	Harness ongoing volunteer support from the club's members, friends and community members. Recognise volunteers at the AGM	Designated committee member Commodore	1	2024 2025 2026 2024 2025 2026	N/A \$1,050	N/A \$350	Operational budget	
8	New member Induction Process	Develop and implement mandatory induction process for individuals and families to be completed after membership approval.	Designated committee member	1	2024 2025 2026		\$500	Operational budget	

		Evaluate the effectiveness of the Club's induction process, twice per calendar year.	Designated committee member	1	2025 2026				
9	Australian Sailing Resources	Identify opportunities for Australian Sailing to assist us to build the club's membership and participation.	Commodore	1	2024				Australian Sailing has identified participation and membership as a priority in its Sailing 2023 Strategic Plan and has developed resources to assist member clubs.

(*refers to calendar year)

North East Wind Sport Club- Strategic Action Plan 2023-2026

Club Objective 2 – Governance and Representation

Aim: To ensure effective governance and representation.

No.	Description	Strategy / Action	Who Leads	Priority	When*	3 Year Budget Estimate (\$)	Annual Budget (\$)	Source of funds	Comments/ Considerations
1	Strategic Planning	Monitor progress of the Strategic Plan implementation as a standing item at each committee meeting.	Club action plan objective leaders	1	Monthly	N/A	N/A	N/A	
2	Succession Planning	Develop and Implement a strategy to promote succession of the governance membership. Identify club members and develop their skills in order to assume governance responsibilities.	Commodore	1	2020	N/A	N/A	Operational budget	Costs may be associated with specific training. Ensure that all new contacts with the club or expressions of interest, are followed-up.
3	Risk Management and Safety Plan	Review the NEWC risk management policy and guidelines. Review and update " <i>Risk Identification and Mitigation Checklist</i> " to be completed prior to all events (includes off site activities) that includes scanning of local medical and emergency services. Develop an ongoing risk mitigation process. Instate Risk Management as a standing item on the NEWC committee meeting agenda.	Commodore	1	Yearly	\$750	\$250	Operational budget	Funding will necessarily be determined by scope of identified risk. Time consideration / urgency may require the allocation of other club funds. Club to ensure compliance with all applicable regulatory requirements- federal, state, local.
4	Policy reviews	Implement the review schedule for the club's policies.	Secretary or delegated committee member	1	Yearly	N/A	N/A	N/A	

5	New policies	Identify and develop new policies as required.	Secretary or delegated committee member	1	As required	N/A	N/A	N/A	
6	Deed of Gift	Review the NEWC Deed of Gift so that it accurately describes how each competition is to be run and how championship points are accrued.	Delegated committee member	2	Yearly	N/A	N/A	N/A	
7	Strategic partnerships	Maintain and enhance relationships with key stakeholders eg. Australian Sailing, Australian Blokart Association, relevant Victorian Government and local agencies etc.	Nominated committee member(s) as required	2	On-going	\$3,000 \$1,500	Affiliation fees. \$1000 Allow for possible personal expenses \$500	Operational Budget	Key strategic partnerships have been established and will continue to be fostered and promoted.
8	Sponsorship	Pursue corporate and business affiliations that support the Club's viability and promotion.	Nominated committee member(s) as required	1	On-going	N/A	N/A	N/A	This requires further attention.
9	Financial	Review the club's investment policy.	Treasurer with committee oversight	2	Yearly	N/A	N/A	N/A	
		Maintain the budget as a standing item on the NEWC committee meeting agenda.	Treasurer and secretary with committee oversight	1	Monthly	N/A	N/A	N/A	This is an established process.
		Maintain accurate assets register and depreciation schedule	Nominated committee member(s) as required	1	Yearly	N/A	N/A	N/A	
		Develop and implement a fundraising program that supports the budget.	Treasurer	2	Yearly	N/A	N/A	N/A	Links directly to strategic plan priorities.
		Apply for funding grants as they become available in line with the strategic plan priorities.	Nominated committee	2	As required	N/A	N/A	N/A	

		.	member(s) as required						
		Undertake an audit report for adoption by the AGM.	Treasurer	1		N/A	N/A	N/A	
10	Constitution	Identify amendments to the constitution as required for presentation at AGM.	Commodore with committee oversight.	1	Ongoing	N/A	N/A	N/A	
11	Record Keeping	All activities at the club to be recorded in the diary and entries are reviewed at subsequent Committee meeting.	Committee	1	Ongoing	N/A	N/A	N/A	
		Hard copies of all policies are maintained in a filing cabinet on the club premises.	Secretary	1	Ongoing	N/A	N/A	N/A	
		Hard copies of all racing results should be kept in a separate folder for that year. A summary should then be prepared each year for the purpose of awarding Championship trophies.	Secretary	1	Ongoing	N/A	N/A	N/A	
		Hard copies of all Annual Reports, including financial records, Commodores Report, Club Awards kept in filing cabinet.	Secretary and Treasurer	1	Ongoing	N/A	N/A	N/A	
12	Annual General Meeting (AGM)	Conduct an annual AGM with reports to Members. Election of the Committee, including Commodore, Vice Commodore, Secretary, Treasurer and a minimum of five committee members.	Committee	1	Ongoing		\$500	Operational budget	
13	Committee Portfolios	Establish priorities and allocate specific activities for portfolios, including: Financial planning Publicity Grounds Maintenance	Committee	1	2023	N/A	N/A	N/A	

		Equipment Maintenance Structural Maintenance							
14	Positions/ Role descriptions	Review all role descriptions for their accuracy and currency.	Committee	2	2023 2024	N/A	N/A	N/A	A position description for a track maintenance coordinator has been identified as an initial priority.
		Develop new Position/Role Descriptions.	Committee	1	2023	N/A	N/A	N/A	

(*refers to calendar year) Lead is the contact person

North East Wind Sport Club- Strategic Action Plan 2023-2026

Club Objective 3 - Club Viability

Aim: To build the club's profile and capacity to ensure long-term club viability.

No.	Description	Strategy / Action	Who Leads	Priority	When*	3 Year Budget Estimate (\$)	Annual Budget (\$)	Source of funds	Comments/ Considerations
1	Exceptional and emergency communications	Review and implement the club's phone tree for each season. Update the emergency contact list every six months. Ensure the club has members qualified in approved First Aid.	Designated committee member	1 1 1	2023 2023 2023 2024 2025 2026		\$250	Fund-raising	This was not achieved in 2020-2023.
2	Club Facilities	Develop a maintenance schedule for buildings, grounds and BloKarts and other equipment. Install a second kart storage container to meet increased need. Ensure compliance and acquittal of all planning and building permits. Consider alternative uses of the club facilities and premises as a source of income and/or enhanced community participation.	Commodore and Treasurer Committee Secretary and Treasurer Committee	1 2 2 2	2023 2024 Ongoing Ongoing		N/A Not yet determined Not yet determined N/A	Maintenance budget required. Operational budget Operational budget	
3	Social media	Continue to maintain and promote the Facebook page and website, including forthcoming events, reports, and updates.	Designated Committee member	1	Ongoing	N/A	N/A	N/A	Established in 2020-2023 Completed.

		Continue to use and promote the WhatsApp platform and Facebook page to inform members of events.	Committee	1	Ongoing	N/A	N/A	N/A	
4	Flexible information formats	Produce hard copy information that is available on-line, for those members and interested parties who do not have computer access.		3	On-going	N/A	N/A	N/A	Completed in 2020-2023 and will be maintained.
5	Local Media	A designated committee member assumes the role of media liaison officer, in line with a duty statement.	Designated Committee member	2	2024	N/A	N/A	N/A	

(*refers to calendar year)

IMPLEMENTATION

The implementation of the Plan will be led by the club's committee. Contributions by members will be sought including participation at working bees. The committee may co-opt members onto the committee as needed to assist with targeted projects.

Progress with the plan's implementation will be monitored by the NEWC committee, with nominated standing items being covered on committee meeting agendas.

Reports to the general membership will also be made by the NEWC committee in the form of briefings during events and social gatherings, newsletter items, email and the AGM report.

EVALUATION AND COMMUNICATION

The success and effectiveness of the plan's implementation will be monitored by the committee and will continue to be a standing agenda item on NEWC committee meetings. Feedback from the general membership will also be sought through informal conversation, comment on draft materials, surveys, feedback provided at events and social gatherings.

Progress reports on Strategic Plan implementation will be presented to the membership at each Annual General Meeting, during which additional feedback will be invited.

REVIEW

The NEWC Strategic Plan will be reviewed at the end of each financial year and will be led by the NEWC Committee.

SUMMARY

Despite the physical challenges of having to relocate from Wangaratta to Springhurst, the opportunities afforded the North East Windsport Club have served to strengthen our membership, forge connections with our local community and build our asset base.

Shared activities with other clubs and organisations and the focus on both land and water-based sailing have continued to provide the opportunity to profile and promote sailing as a desirable, alternate sport to the wider community.

The targeted actions of the 2023-2026 Strategic Plan serve to consolidate NEWC's presence as a vibrant club with a keen eye to the future and to guide our committee and members. The continued viability of our club and growth into the future is dependent on keeping our members and the community in which we are located, at the centre and forefront. A shared and continued enjoyment of sailing remains the foundational glue which will lead NEWC into the future.

Appendix 1: List of North East Windsport Inc. Policies and Procedures, as at January 2023

- Access and Equity/Equal Opportunity Policy
- Alcohol Management Policy
- Anti-Harassment and Anti-Bullying Policy
- Child Safe Code of Conduct
- Code of Conduct Policy
- Environmental Sustainability Policy
- Extreme Weather Guidelines Policy
- Financial Control Policy/Procedure
- Grievances and Complaints Policy/Procedure
- Health and Safety Policy
- Illegal Drugs Policy
- Investment Strategy
- Medical Emergency Response Plan
- Risk Management Policy
- Safe Transport Policy
- Smoke Free Policy
- Sponsorship Policy
- Statement of Volunteer Participation
- SunSmart Sports Policy
- Social Media Policy/Procedure
- Volunteer Policy
- Welcoming Policy

Appendix 2: Partnerships

Actual and Potential

Local Government

Wangaratta Rural City Council
Benalla Rural City Council
Alpine Shire Council
Moira Shire Council
Indigo Shire Council
Wodonga City Council
Towong Shire Council
Mansfield Shire Council
Albury City Council (NSW)

Government Agencies

Department of Energy, Environment and Climate Action
Australian Sports Foundation
Marine Safety Victoria
Sport and Recreation Victoria
Sports Medicine Australia
VicHealth
Club Help

Community Newsletters

The Eldorado and District Star
The Grapevine (Chiltern, Barnawartha, Springhurst and Indigo Valley)
The Greta Bunyip

Sponsors & Supporters

Elders Insurance
Bunnings Warehouse
Edge FM
Local major businesses

Organisations

Springhurst Recreation Reserve Committee
The Centre Active Recreation Network
Victorian Blokart Club
Albury Wodonga Yacht Club
Yarrawonga Yacht Club

Media

Newspaper

- North East Newspapers, incorporating Wangaratta Chronicle
- Border Mail
- Benalla Ensign

Radio

- Oak 101.3FM Community Radio 03 5722 1569
- Edge 102.1FM & 3NE 1566AM
Community File 03 5722 1566
csa@edgefm.com.au
- ABC Murray Goulburn

Social Media

- Facebook

Website

- Hosted by Revolutionise Sport, provided by Sailing Australia.

Service providers

- Suppliers of equipment

Sporting Associations

- Yachting Victoria
- Australian Sailing
- Australian Blokart Association
- Good Sports

Regional Sports and Recreation

- Sport North East (Regional Sports Victoria)
- Department of Health
- Disability and Inclusion

Other Community Contacts

- Local Schools
- Registered Training Organisations
- Local Residents
- Local Business
- Welfare Groups

Appendix 3: Club Membership

Paying Membership 2013-2023

Year	Senior members (not part of a family membership)	Family members (including adults and children)	Remote members (living more than 80 Km from the club)	Social members	Total
2013	1	12	6	0	19
2014	1	14	6	1	22
2015	3	11	6	2	22
2016	2	23	2	1	28
2017	4	19	7	5	35
2018	3	20	11	6	40
2019	3	25	15	6	49
2020	3	30	15	6	54
2021	2	33	6	1	42
2022	3	29	8	2	42
2023	4	26	9	3	42

Appendix 4: Financial Trends Summary

Incoming:

<i>Income</i>	2016-17		2017-18		2018-19		2019-20		2020-21		2021-22	
	\$	%	\$	%	\$	%	\$	%	\$	%	\$	%
Bank Interest	2814	32	4,110	23	3,309	13	3,306	23	2,820	25	285	3
Catering	39	0	70	0	425	2	431	3	-	0	-	0
Equipment hire	100	1	100	1	20	0	50	0	50	0	50	1
Grants	-	-	5,725	33	13,380	53	2,000	14	4,968	44	3,300	36
Membership	2,730	31	3,450	20	4,558	18	4,205	29	3,065	27	3,538	39
Sausage sizzle	1,890	21	1,927	11	1,878	7	1,972	14	502	4	1,279	14
State Titles/Regatta	1,350	15	2,190	12	1,815	7	1,980	14	-	0	570	6
Sale of Equipment	-	-	-	-	-	-	30	0	-	0		
Donations	-	-	-	-	-	-	40	0	-	0	100	1
School Program	-	-	-	-	-	-	370	3	-			
Totals	8,923	100	17,572	100	25,385	100	14,384	100	11,406	100	9,181	1000

Outgoing:

Expenses	2015-16		2016-17		2017-18		2018-19		2020-21		2021-22	
	\$	%	\$	%	\$	%	\$	%	\$	%	\$	%
Affiliation	1,081	7	1,232	13	1,154	9	1,080	6	726	5	1,055	15
Advertising	150	1	145	2	331	3	50	0	0	0	0	0
Asset purchases	7,211	44	2,382	25	3,649	28	10,968	56	7,391	57	70	1
Bank fees	31	0	4	0	2	0	0	0	0	0	1	0
Incorporation registration	54	0	230	2	57	0	58	0	59	1	60	1
Insurance	1,472	9	1,702	18	1,503	12	1,519	8	1,822	14	1,936	27
Catering	1,520	9	652	7	177	1	711	4	29	0	974	14
Utilities (PO box)	2,101	13	268	3	127	1	130	1	171	1	144	2
Rent	500	3	-	-	400	3	400	2	400	3	400	6
Maintenance	1,113	7	1,034	11	562	4	231	1	1,678	13	1,695	24
Regattas	-	-	719	7	1,568	12	943	5	0	0	364	5
Website Hosting and Domain name	460	3	245	2	220	2	210	1	164	1	55	1
Grant Expenses					2,747	21	2,227	11				
Other	584	4	987	10	452	3	978	5	528	4	306	2
Totals	16,277	100	9,600	100	12,949	100	19,505	100	12,696	100	7,060	100

Appendix 5: DEED of GIFT

DEED OF GIFT FOR CHAMPIONSHIP AWARDS

The Deed of Gift describes the awards that are presented each year and how they are to be determined. Please refer to the NEWC webpage for details: www.newc.com.au/about/policies/